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Project No.: SLE - 1012



## TECHNICAL ASSISTANCE GRANT AGREEMENT

BETWEEN

THE REPUBLIC OF SIERRA LEONE

AND

ISLAMIC DEVELOPMENT BANK

REGARDING THE MATERNAL, NEONATAL AND  
CHILD HEALTH STRENGTHENING PROJECT

## TECHNICAL ASSISTANCE GRANT AGREEMENT

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This Agreement is made on 07 / 11 / 1441H corresponding to 28 / 06 / 2020G,

Between

The Republic of Sierra Leone (hereinafter referred to as the "**Recipient**");

And

The Islamic Development Bank, an international financial institution established pursuant to its Articles of Agreement signed/ratified by its member countries, having its headquarters in Jeddah, Kingdom of Saudi Arabia (hereinafter referred to as the "**Bank**").

The Recipient and the Bank are hereinafter referred to individually as "**Party**" and collectively as "**Parties**".

Whereas,

- A. The Recipient has requested the Bank to provide assistance for the Maternal, Neonatal and Child Health Strengthening Project described in the Appendix-II to this Agreement (hereinafter referred to as the "**Project**");
- B. The Bank has on 18/04/1441H (15/12/2019G) approved and agreed on the basis, inter alia, of the foregoing to provide a technical assistance through Reverse Linkage upon the terms and conditions hereinafter set forth.

Now, therefore, the Parties hereto hereby agree as follows:

### Article-1 DEFINITIONS

Capitalized terms used in this Agreement shall have the meaning ascribed to them in Appendix-I.

### Article-2 THE GRANT AMOUNT

The Bank shall make available to the Recipient a Reverse Linkage technical assistance grant in an amount not exceeding USD 500,000 (United States Dollars Five Hundred Thousand) (hereinafter referred to as the "**Grant Amount**").

### Article-3 WITHDRAWAL AND USE OF THE PROCEEDS OF THE GRANT AMOUNT

- 3.1 **Withdrawal:** The Grant Amount shall be withdrawn in conformity with the Disbursement Procedures and in accordance with Appendix-III.
- 3.2 The proceeds of the Grant Amount shall be used solely to cover the cost of the items specified in Appendix-III.
- 3.3 **Procurement Procedure:** The procurement procedure for the Project shall be as follows and in accordance with the Procurement Guidelines:  
  
The Provider Institution to conduct capacity development training through the Reverse Linkage mechanism shall be selected from the Bank's member countries(MC), wherein priority shall be given to MCs that have an existing cooperation agreement with the

Bank in the area of Reverse Linkage projects namely; Egypt, Indonesia, Morocco and Turkey

- 3.4 **Use of the Grant Amount:** The Grant Amount shall be used solely for the purposes of the Project financed by the Bank. Indeed, the Recipient undertakes to ensure that the proceeds of the Grant Amount shall not be used to finance any expenditure with respect to which the Bank determines that Sanctionable Practices were engaged in by representatives of the Recipient or other recipient of the proceeds of the Grant Amount, without the Recipient having taken timely and appropriate action satisfactory to the Bank to address such practices when they occur.
- 3.5 **Date of Requesting First Disbursement:** If within 6 (Six) months from the signing of this Agreement, the Recipient, through the Executing Agency, has not submitted a request for the First Disbursement, the Grant Amount shall automatically be cancelled and this Agreement shall be terminated accordingly.
- 3.6 The Closing Date for the full utilization of the Grant Amount shall be 30/06/2025G.
- 3.7 **Special Account:** A Special Account shall be opened with the Central Bank of Sierra Leone for easy and timely disbursement of expenses related to the Project, the start-up workshop and the familiarization visit. The initial amount, the ceiling, and the replenishment of this Special Account shall be subject to the Bank's Guidelines for Utilization of a Special Account.

#### **Article-4 CANCELLATION AND SUSPENSION OF THE GRANT AMOUNT**

- 4.1 **Suspension by the Bank:** The Bank may, by notice to the Recipient, suspend the Grant Amount or any part thereof in any of the following cases:
- (a) The Recipient shall have breached any undertaking or covenant made under this Agreement or failed to perform any other obligation under the Agreement;
  - (b) An extraordinary situation shall have arisen which;
    - (i) shall make it improbable that the Project can be carried out by the Recipient; or
    - (ii) prevents the attainment of the purposes for which the Agreement was entered into.
  - (c) The Republic of Sierra Leone's membership of the Bank shall have been suspended or ceased;
  - (d) A representation made by the Recipient pursuant to the Agreement or any statement furnished in connection therewith and intended to be relied upon by the Bank in making available the Grant Amount, shall have been incorrect in any material respect;
  - (e) If at any time, with respect to the negotiation, execution or implementation of the Project, including with respect to the procurement or execution of any contract to be financed in full or in part from the proceeds of the financing, the Bank determines that any person or entity has engaged in Sanctionable Practices without the Recipient having taken time and appropriate action satisfactory to the Bank to remedy the situation or to address such practices when they occur.

- 6.3 **Implementation Arrangements:** The Project shall be managed and implemented by the Ministry of Health and Sanitation.
- 6.4 **Visibility:** The Recipient warrants to acknowledge the Bank's participation in the Project, in written materials and verbal statements and through amongst other measures, sign-postings at all sites, and with printing on all Project assets and materials, the following phrase and its translation in all languages used and understood in the locality of the Project: "Project Financed by the Islamic Development Bank."
- 6.5 **Implementation Schedule:** The Project shall be implemented over a period of five (5) years from the date of Effectiveness.

**Article-7 OBLIGATIONS OF THE RECIPIENT**

- 7.1 The Recipient shall cooperate with the Bank to ensure that the Project is carried out promptly and efficiently in conformity with appropriate financial and administrative practices, and, for that purpose, shall make available to the Bank all existing information relating to the Project.
- 7.2 The Recipient shall contribute an amount of USD 1,980,000 (United States Dollars One Million Nine Hundred and Eighty Thousand) for financing the activities of the Project in accordance with Appendix-III. The Recipient shall also make provisions in its budget for the funds needed to meet the local currency cost of the Project and shall also finance any cost overruns that may occur during the execution thereof. For the avoidance of doubts, the Grant Amount shall not cover the payment of any taxes, duties, fees, charges or any other similar impositions.
- 7.3 The Recipient, through the Executing Agency, shall maintain or cause to be maintained accounts and records adequate to show the use of the Grant Amount and the progress of the Project including the cost thereof and inform the Bank in accordance with Article-7.4.
- 7.4 The Recipient, through the Executing Agency, shall furnish the Bank with quarterly reports detailing progress made, problems encountered, action taken, and other details as the Bank may from time to time request.
- 7.5 The Recipient, through the Executing Agency, undertakes to ensure free access to the accredited representatives of the Bank to all premises and facilities connected with the execution of the Project.
- 7.6 The Recipient, through the Executing Agency, shall submit to the Bank within 90 (Ninety) days of the completion of the Project, a report evaluating the results of the Technical Assistance provided by the Bank in accordance with this Agreement and the extent to which the objective of the Project has been accomplished.
- 7.7 The Recipient, through the Executing Agency, shall promptly inform the Bank of any condition which interferes with, or threatens to interfere with, the accomplishment of the purposes of the Project, the maintenance of the service thereof or the performance of its obligations under this Agreement.
- 7.8 The Recipient shall ensure or cause to be ensured, that all Contractors and Consultants providing goods or carrying out works and/or services under the Project carry out their activities under the Project with due diligence and efficiency and in accordance with

The right of the Recipient to make withdrawals shall continue to be suspended in whole or in part, as the case may be, until the event or events which gave rise to such suspension shall have ceased to exist or until the Bank shall have notified the Recipient that its right to make withdrawals has been restored, provided, however, that in the case of any such notice or restoration, the right to make withdrawals shall be restored only to the extent and subject to the conditions specified in such notice and no such notice shall affect or impair any right, power or remedy of the bank in respect of any other or subsequent event described in this Section.

- 4.2 **Cancellation by the Bank:** The Bank may, by notice to the Recipient, cancel the Grant Amount or any part thereof if:
- (a) the right of the Recipient to make withdrawals shall have been suspended with respect to any part of the Grant Amount for a continuous period of thirty days; or
  - (b) at any time the Bank determines, after consultation with the Recipient, that any part of the Grant Amount will not be required to finance the Project cost; or
  - (c) part of the Grant Amount remains not withdrawn after the Closing Date.
- 4.3 **Termination:** The Agreement shall automatically be terminated if within 180 days from the effective date of the Agreement, the Recipient has not submitted the First Disbursement Request.
- 4.4 Notwithstanding any cancellation or suspension, all the provisions of the Agreement shall continue in full force and effect.

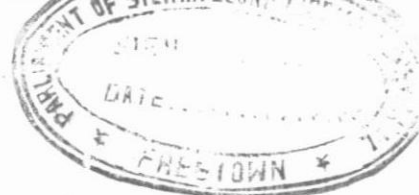
#### **Article-5 REPRESENTATIONS AND WARRANTIES**

The Recipient represents and warrants that:

- (i) it has power to enter into this Agreement and to perform its obligations hereunder and all action required to authorize the execution of this Agreement and the performance by the Recipient of its obligations hereunder has been duly taken;
- (ii) the obligations expressed to be assumed by the Recipient in this Agreement are legal and valid obligations binding on the Recipient in accordance with the terms;
- (iii) the execution of this Agreement and the Recipient's performance of its obligations hereunder do not constitute and will not result in any breach of any agreement, treaty or law.

#### **Article-6 EXECUTION OF THE PROJECT**

- 6.1 **Executing Agency:** shall be the Ministry of Health and Sanitation and shall be responsible for the overall Project implementation, coordination, monitoring and evaluation.
- 6.2 The Executing Agency shall monitor and report on all aspects of the Project including but not limited to the procurement of goods and services, operating bank accounts, submitting disbursement applications to the Bank, record-keeping and utilization of the Grant Amount.



sound, technical, economic, financial, managerial, environmental and social standards and practices satisfactory to the Bank, including with the provisions of any anti-corruption guidelines applicable to the Recipient.

- 7.9 Any taxes or duties, which may be levied on the consultant engaged shall be imputed to the local cost of the Project and shall be financed by the Recipient. The Recipient undertakes to inform the consultant engaged prior to the submission of his/her financial proposal of all taxes and duties, which may be levied by the Recipient.

#### Article-8 REPORTS AND RECOMMENDATIONS

- 8.1 The Recipient, through the Executing Agency, and the Bank shall, from time to time, at the request of either Party, exchange views on the technical assistance, and consult on any reports prepared by any consultant engaged and the implementation of any recommendations made in those reports.
- 8.2 The Bank may use any reports prepared by any consultant engaged and any other reports prepared under the Project for any purpose which the Bank may consider appropriate but those reports may not be made public except by agreement of the Bank and the Recipient.
- 8.3 The provision of assistance by the Bank under this Agreement does not commit the Bank to extend financial or further technical assistance to the Recipient with respect to the implementation of any recommendations of a consultant.

#### Article-9 EFFECTIVENESS

This Agreement shall become effective upon signature by both the Parties and on the date first above written.

#### Article-10 CO-ORDINATION AND NOTICES

- 10.1 **Co-ordination:** The Recipient hereby appoints the Ministry of Finance to act as the authorized representative of the Recipient (the **Recipient's Representative**) on all matters under this Agreement and for all intents and purposes without limitation; accordingly:
- (i) to deal with the Bank and to be directly responsible for fulfilling the obligations incumbent on the Recipient by virtue of this Agreement.
  - (ii) all communications of any kind given by the Bank to the Recipient's Representative shall be deemed to have been duly given to the Recipient;
  - (iii) all communications received by the Bank from the Recipient's Representative shall be deemed to have been duly given or made by, and received from, the Recipient; and
  - (iv) the Recipient's Representative shall, at all times, conduct proper and efficient coordination and cooperation, and ensure that the Recipient and the Executing Agency carry out their duties hereunder.
- 10.2 **Notices:** Any notice, request or other communication to be given or made under this Agreement shall be in writing and shall be deemed to have been duly given when delivered by hand, airmail, established courier service, or facsimile to the Party to which

it is given at such Party's address specified below or at such other address as such Party shall have designated by notice to the Party giving such notice, request or communication.

**For the Bank:**

8111 King Khalid St. Al Nuzlah Al Yamania Dist.  
Unit No.1, Jeddah-22332-2444, Kingdom of Saudi Arabia  
Tel: +966 12 6361400  
Fax: +966 12 6366871  
Email: [IDBARCHIVES@isdb.org](mailto:IDBARCHIVES@isdb.org)

**For the Recipient:**

The Ministry of Finance  
Treasury Building  
George Street  
Freetown, Sierra Leone  
Tel: +232 22 222 211

- 10.3 Each of the Parties may change its representative hereunder by giving written notice to the other.

**Article-11 MISCELLANEOUS**

- 11.1 The recital and the annexes are an integral part of this Agreement.
- 11.2 **Authority:** The person signing this Agreement on behalf of each Party hereby represents and warrants to the other Party that he or she has the requisite legal power and authority to execute this Agreement on behalf of the Party and bind the Party to the obligations herein.
- 12.1 **Counterparts and Electronic Signatures:** This Agreement may be executed in counterparts, all of which shall be deemed an original agreement and each of which shall constitute one and the same agreement. The counterparts of this Agreement may be executed and delivered by facsimile or other electronic signature (including portable document format) by either of the Parties and the receiving Party may rely on the receipt of such document so executed and delivered electronically or by facsimile as if the original had been received.
- 11.3 **Entire Agreement:** This Agreement is the entire agreement and supersedes any prior oral or written agreement or communications between the Parties regarding its subject matter.
- 11.4 **Delay:** No failure or delay on the part of Bank, in exercising any right hereunder, shall operate as a waiver of, or impair, any such right unless given in writing. No single or partial exercise of any such right shall preclude any other or further exercise thereof or the exercise of any other right or deemed a waiver of any other right hereunder.
- 11.5 **Amendment:** This Agreement may only be amended by a mutual written agreement of the Parties.
- 11.6 **Agreement Date:** The date of this Agreement shall, for all purposes of this Agreement, be that appearing in the Preamble.

[END OF ARTICLES]

<b>Closing Date:</b>	the date specified in the Agreement or such later date agreed by the Parties as of which the Bank may cancel the part of the Grant Amount which has not been withdrawn.
<b>Consultant:</b>	includes an individual consultant as well as any consulting firm selected in accordance with the provisions of the Agreement to carry out the Project.
<b>Contractor/Supplier:</b>	the contractor/supplier who shall be entrusted with the construction/procurement in accordance with the provisions of the Agreement.
<b>Disbursement Procedure:</b>	the Disbursement Procedure of the Bank.
<b>Disbursement:</b>	withdrawal of the Grant Amount.
<b>Executing Agency:</b>	the entity identified in Article 6.1 charge with the responsibility of executing the Project.
<b>First Disbursement:</b>	the first payment following the effectiveness of Agreement in accordance with relevant Bank's policies and guidelines.
<b>Grant Amount:</b>	as defined in Article-2.
<b>Islamic Dinar:</b>	as specified in the Articles of Agreement of the Bank, the value of which shall be equivalent to one Special Drawing Right of the International Monetary Fund.
<b>Procurement Guidelines:</b>	the Bank's "Guidelines for Procurement of Goods and Services".
<b>Project:</b>	the project described in Recital-A above.
<b>Sanctionable Practices:</b>	<p>any of Corrupt Practice, Coercive Practice, Collusive Practice, Fraudulent Practice or Obstructive Practice:</p> <ul style="list-style-type: none"> <li>(a) <b>Corrupt Practice:</b> means the offering, giving, receiving, or soliciting, directly or indirectly, anything of value to influence improperly the actions of another Party;</li> <li>(b) <b>Coercive Practice:</b> means any act or omission impairing or harming, or threatening to impair or harm, directly or indirectly, any Party or the property of the party to influence improperly the actions of a Party.</li> <li>(c) <b>Collusive Practice:</b> means an arrangement between two or more parties designed to achieve an improper purpose, including influencing improperly the actions of another Party.</li> <li>(d) <b>Fraudulent Practice:</b> means any act or omission, including a misrepresentation, that knowingly or recklessly misleads, or attempts to mislead, a Party to obtain a financial or other benefit or to avoid an obligation.</li> </ul>

	<p>(e) <b>Obstructive Practice:</b> means,</p> <p>(i) deliberately destroying, falsifying, altering or concealing of evidence material to the investigation or making of false statements to investigators, in order to materially impede the Bank investigation into allegations of a Corrupt, Fraudulent, Coercive or Collusive practice, and/or threatening, harassing or intimidating any party to prevent it from disclosing its knowledge of matters relevant to the investigation or from pursuing the investigation, or</p> <p>acts intended to materially impede the exercise of the Bank's access to contractually required information in connection with the Bank's investigation into allegations of a Corrupt, Fraudulent, Coercive or Collusive practice.</p>
<b>Taxes:</b>	means any tax, charge, fees, interest, duty, or any other similar fees related to the Project.
<b>USD or US\$ or US Dollars:</b>	the lawful currency of the United States of America.

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## Appendix-II DESCRIPTION OF THE PROJECT

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The goal of the project is to contribute towards the Sierra Leone RMNCAH Strategy, which aims at accelerating reduction of preventable deaths of women, children and adolescents and ensuring their health and wellbeing through prioritized health interventions.

The development objective is to improve the quality and utilization of RMNCAH-N services in four districts and support health system building and reforms for future health challenges. Specifically, the project will improve health infrastructure in four districts to increase access to Reproductive, Maternal, Neonatal, Child and Adolescent Health and Nutrition services; contribute to human capital development through capacity building of health work force; and create demand to increase utilization of RMNCAH-N services.

### 1. Project Location:

The project will be located in Pujehun, Karene, Bo and Moyamba districts. Karene districts has been created in 2017 by the GoSL to deepen decentralization and improve access to development in remote parts of the country. Pujehun, Karene, Bo and Moyamba districts are located rural remoted areas.

*Bo District* is in the Southern Province. It is the second most populous district in Sierra Leone (after the Western Area Urban district). Bo town is the second largest city in the country and the district capital. its population is of 410,000 inhabitants. The district population indicates that 6% are children under the age of 5 years, 54% are among the active workforce (15-64 years) while 25% falls between the age of 5 and 14 years. 45% of the district population live in urban areas (55% are rural population). The average family size is 5.7.

*Moyamba District* is in the Southern Province. Its capital and largest city is Moyamba. The district is the largest in the Southern Province and comprises of 14 chiefdoms. The majority (over 92%) of the district population resides in rural areas. its population is of 280,000 inhabitants. The average family size is 5.7. The majority (over 92%) of the district population resides in rural areas. 45% (under 5 age group 18% and 27% below the age of 15 years) of the residents are under the age of 14 years old and 50% falls among the active workforce between the age of 15 and 64 years old.

*Pujehun District* is in the Southern Province and third largest district in the country. The population is predominantly Muslim mainly belonging to the Mende ethnic group. Pujehun was destroyed during the country's civil war, and thirteen years after the end of the war. Its population is of 340,000 inhabitants. The district population is composed of 19% children under 5 years of age, and 49% are in the age group of 15-64 years, which is the active workforce. It appears that the number of females is higher compared to the male population across all age groups. The district has one of the lowest population densities in the country. Most of the population (87%) is living in the rural areas. The average family size is 6.2 persons.

*Karene District* is located in the North West Province Sierra Leone. The capital and largest city of Karene District is Kamakwie Karine. The major economic activity in Karine is farming. The Temne people is the predominant majority ethnic group in Karine. Its population is of 290,000 inhabitants.

## 2. Project Design and Scope/Components:

**A. Component 1: Improve Access to Quality RMNCAH-N Services:** IsDB will finance, under parallel financing with the WB and GFF access to quality RMNCAH-N services for the targeted population through:

1. Upgrading and equipping 12 Primary Healthcare Centers into a Basic Emergency Neonatal and Obstetric Care facilities (BEmOC) in Pujehun, Karene and Moyamba Districts. The design of the Primary Health Center (PHC) is in conformity with the MOHS standard for such type of facility to provide primary healthcare services including basic emergency obstetric and neonatal care. The HC is the first level of health facility that has both a laboratory and a pharmacy and provide preventive and curative functions as well as full BEmONC package. It offers the most complex and skilled services within the primary care level of the health system for 10,000 to 30,000 or more within 15 km (10 miles) radius of the facility.
2. Construction and equipping of 3 District Hospitals with Maternity in Pujehun, Karene and Moyamba Districts. The design of the district hospital will be in conformity with the National standard, which was developed based on the WHO specifications to provide primary health care, secondary medical care and comprehensive emergency obstetric and neonatal care including general surgical and surgical obstetric care to the whole district, with a population of about 500,000. To manage this, it will have an operating theatre, a more extensive laboratory with safe blood transfusion services, an X-Ray machine and ultrasound. There will be more than 100 beds, and the hospital will be staffed with doctors, midwives, nurses and other categories of health staff in line with the HRH staff requirements. Accordingly, each Hospital will have, among others, reception & waiting area, MCH & CHO consulting rooms, delivery & recovery rooms, treatment room, drug & food stores, EPI ward, dispensary, etc. and will be built over an area of 2,400 m<sup>2</sup>. The cost of the civil works for hospital is estimated at US\$ 855/m<sup>2</sup>, as agreed by MOHS and donors for similar facilities completed in 2017/2018.
3. This sub-component will also finance the construction of 8 Staff Quarters in each district. Each staff quarter will have 3 rooms, 1 sitting room, Kitchen and dining with 1 porch etc... This will be built over an area of 168 m<sup>2</sup>. The cost of the works is estimated at US\$ 350/m<sup>2</sup>. The cost of the staff quarter is also based on cost of similar facilities financed by MOHS and Donors and completed in 2017/2018.
4. Rehabilitation and equipping of Obstetric Fistula Centre at Bo District Hospital. The fistula center in Bo District Hospital will be rehabilitated and equipped by the project to enhance access and quality of the service delivery related to repair of obstetric fistula with surgery and reintegration program.
5. Provision of Essential Medicines and Supplies: the project will support the acquisition and distribution of essential medicines and supplies to ensure a good start of the PHC including RMNCH-N activities.
6. Procure, install and conduct regular preventive maintenance of cold chain equipment: the project will procure solar direct drive refrigeration for vaccine for 5 districts including Pujehun, Karene and Moyamba, etc

7. Demand Creation to increase utilization of RMNCAH-N services by women and Children: IsDB will finance, under parallel financing with the WB and GFF, the demand creation for the targeted population to ensure the effective and efficient use of RMNCAH-N services. This will be through the development of integrated communication strategy and roll out of RMNCAH-N Services including partnership with civil society, religious and youth groups to improve utilization of reproductive health services; development of radio/TV programs/jingles for information of communities on RMNCAH-N services; Mass campaign activities to promote RMNCAH-N services uptake during MCH week and use of special application on smart phones to disseminate RMNCAH-N messages.

**B. Component 2: Support Health Systems Strengthening and Reforms:** IsDB will finance, under parallel financing with the WB and GFF the support health systems strengthening and reforms for the targeted population through:

1. Institutional Development:

- The project will support the strengthening of electronic HMIS System. The project will finance in service training for 50 M&E and HMIS officers; and 1455 health facility staff in harmonization of reporting forms at national level, electronic reporting at all service delivery points in the three districts and develop and promote data use strategy for decision making at all levels.
- Performance-based financing of health service delivery provided to the target population and provision of health information system tools for the 3 Health Districts (Pojeahun, Karene and Moyamba). Performance Based Financing of health service delivery provided by the Pojeahun, Karene Karene, and Moyamba Health Districts and Bo Fistula Center at Bo district hospital to the targeted population. A consultancy firm will be recruited under WB financing to review, audit and certify the eligibility of payments to be made under IDB financing. The Performance Based Financing (PBF) is to support the delivery of RMNCH-N primary health care services at Pojeahun, Karene and Moyamba Districts and provide technical assistance and capacity building to improve the efficiency of the RMNCH-N health services. As WB will cover 7 Health Districts and IDB will cover 3 Health Districts, IsDB will finance 30% of the cost of PBF financing and WB will finance the remaining 70%.

2. Human Capacity Development: This subcomponent will finance:

- Training in Competency-based Emergency Obstetric and Neonatal Care (EmONC) for 533 health workers (Doctors, midwives, MCHA and CHOs),
- Training in RMNCAH-N Services for 267 health care workers (Doctors and midwives)
- Support postgraduate training institution to train 10 Doctors as pediatricians & Obstetrician/gynecologists and 10 Nurses as specialist nurses in pediatrics/neonatology; and 300 Midwives in Midwifery.
- Training for 300 health workers in Integrated Management of New born and Childhood Illnesses strategy and nutrition (MNCI) using an integrated approach for greater efficiency and impact.

- Training 10 health workers (2 doctors and 8 nurses) in comprehensive obstetric fistula care.
  - Training 320 MCH Aides as frontline Health workers.
  - Training of 290 staff and provide logistical support in mentoring and coaching for RMNCAH-N services.
3. Part of the Human Capacity Development component will be implemented through the IsDB Reverse Linkage (RL) mechanism (i.e. mainstreamed RL component). Once the project is approved, the IsDB's RL Section will coordinate the selection of a suitable providing institution, mounting diagnostic mission, preparing diagnostic report, and mounting Validation Mission. These will result in a detailed report that is agreed by the GOSL, the providing institution and IsDB. This report will be the base for the budget and scope of the capacity development activities to be undertaken under the project. Priority will be given to the countries that signed a cooperation agreement about supporting the RL projects, namely Egypt, Indonesia, Morocco and Turkey, while selecting the provider institution from a Member Country.
  4. Knowledge Management: the project will support the monitoring and evaluation activities of the project including strengthening operational research and conduct mid-end project evaluation.

**C. Component 3: Support to Project Management:**

This includes:

1. Project Management Unit (PMU): A PMU will be established within the Executing Agency (E/A) to facilitate and coordinate the close follow up of the implementation of the project. The PMU will be responsible for the management of the project and will be the focal point to maintain communication with the IsDB and the MoHS. The project will finance PMU budget, which consist of remuneration component. This will include honorarium for PMU staff members and acquisition of office equipment. The project will also finance the acquisition of vehicles (utility and ambulances) for the supervision PMU team and targeted districts hospitals (Pojeahun, Karene and Moyamba) as well as project running cost for monitoring, evaluation, and supervision.
2. Consultancy services: A consultancy firm will be hired by the project to prepare the detailed engineering designs and supervision of works, preparation of tender documents, supervision of construction works, review the equipment lists, and classify equipment items. The consultant will also verify proposal for payments of the contractor and assist the E/A in the provisional and final acceptance of the civil works.
3. A start-up workshop and familiarization visit to IsDB Regional Hub of Dakar will be organized at the beginning of the project for the acquaintance of the executing agency with the Bank' rules and procedures to ensure a smooth implementation of the project.
4. Financial Audit: An independent auditing office will be procured to conduct the necessary auditing review and will provide the beneficiary and IsDB with annual reports on regular basis.

## Appendix-III

## WITHDRAWAL OF THE GRANT AMOUNT

The Grant Amount shall be withdrawn as follows:

COMPONENTS	IsDBG					WB		GFF		GOSL		Total
	I. Sale	Loan	RLTA Grant	IsDB Total								
	Total	Total	Total	Total	%	Total	%	Total	%	Total	%	
Improve Access to Quality RMNCAH-N Services	10.18	2.24	-	12.42	30	22	53	6	14	1.24	3	41.66
Support Health Systems Strengthening and Reforms	2.04	1.81	0.46	4.31	22	12	62	3	15.5	0.02	0.5	19.33
Support to Project Management	-	1.91	-	1.91	21	6	63	1	11	0.54	5	9.45
Total base cost	12.22	5.96	0.46	18.64	26.5	40.0	56.5	10	14	1.80	2.5	70.44
Contingency (10%)	1.22	0.60	0.04	1.86			-		-	0.18		2.04
Total	13.44	6.56	0.50	20.50	28	40.0	55	10	14	1.98	3	72.48

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Execution Page

In Witness whereof, the Parties through their duly authorized representatives have signed this Agreement for Maternal, Neonatal and Child Health Strengthening Project (SLE-1012) in favour of the Republic of Sierra Leone on the date first above written.

FOR AND ON BEHALF OF  
REPUBLIC OF SIERRA LEONE

Jacob Jusu Saffa  
Minister of Finance

Date: 22/06/2020

FOR AND ON BEHALF OF  
ISLAMIC DEVELOPMENT BANK

Mansur Muhtar  
Vice President, Country Programs  
Date: June 28, 2020